Joint Program Svcs. & Childhood Health/Ad Hoc Health Committee Meeting
Monday, February 28, 2022
3250 S.W. 3rd Avenue (Coral Way)
United Way – Ryder Room
“In person quorum with some virtual attendants”
9:00 a.m. – 11:00 a.m.

AGENDA

9:00 a.m. Welcome and Opening Remarks
Pamela Hollingsworth, M.Ed.
Program Svcs. & Childhood Health Committee Chair
Karen Weller, RN,BSN,MBA-HSM
Ad Hoc Health Committee Chair

9:10 a.m. Public Comments
Karen Weller, RN,BSN,MBA-HSM
Ad Hoc Health Committee Chair

9:15 a.m. Overview of Health Investments
Karen Weller, RN,BSN,MBA-HSM
Ad Hoc Health Committee Chair
James R. Haj
President/CEO
Juliette Fabien, MBA, RN
Chief Programs Officer

10:00 a.m. Resolutions
Pamela Hollingsworth, M.Ed.
Program Svcs. & Childhood Health Committee Chair

Resolution 2022-A: Authorization to negotiate and execute contract renewals with six providers, identified herein, to deliver comprehensive school-based health services, in a total amount not to exceed $16,250,000.00, for a final term of 12 months, commencing July 1, 2022, and ending June 30, 2023, subject to funding appropriations; and also, to request authorization to use funds from this initiative to leverage federal funding through the Low-Income Pool program (LIP). (Pgs. 3-6)

Resolution 2022-B: Authorization to enter into a purchase agreement with University of Miami Department of Pediatrics to support the Pediatric Mobile Clinic in providing comprehensive health services throughout Miami-Dade County, in a total amount not to exceed $100,000.00, for a term of 12 months, commencing July 1, 2022, and ending on June 30, 2023. (Pgs. 7-9)

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.
**Joint Program Svcs & Childhood Health/Ad Hoc Health Committee meeting**

**Monday, February 28, 2022**

---

**Resolution 2022-C:** Authorization to negotiate and execute a contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program, for a term of 12 months, commencing July 1, 2022, and ending June 30, 2023, in a total amount not to exceed $400,000.00. *(Pgs. 10-11)*

**Resolution 2022-D:** Authorization to negotiate and execute contract renewals with three providers, identified herein, to deliver oral health preventive services, in a total amount not to exceed $548,014.00 for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. *(Pgs. 12-13)*

**Resolution 2022-E:** Authorization to negotiate and execute a contract with the Public Health Trust of Miami-Dade County, d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, to implement Miami’s Injury Free Coalition for Kids, in a total amount not to exceed $408,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. *(Pgs. 14-17)*

**Resolution 2022-F:** Authorization to negotiate and execute contract renewals with five providers, identified herein, to deliver public benefits enrollment, in a total amount not to exceed $730,750.00, for a final term of 12 months, commencing October 1, 2022, and ending September 30, 2023. *(Pgs. 18-20)*

---

10:30 a.m. **Other Health Discussion Items**

K Lori Hanson, Ph.D.

*Chief of Research, Evaluation & Strategic Planning*

- Early intervention therapeutic supports
- Services for children and youth with disabilities
- Mental health and social-emotional wellness
- Procurement methods and timelines

10:55 a.m. **Closing Remarks**

Pamela Hollingsworth, M.Ed.

*Program Svcs. & Childhood Health Committee Chair*

Karen Weller, RN,BSN,MBA-HSM

*Ad Hoc Health Committee Chair*

11:00 a.m. **Adjourn**
The Children’s Trust Board Meeting

Date: March 14, 2022

Resolution: 2022-A

Strategic Plan Priority Investment Area: Health and Wellness: Comprehensive School-based Health.

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health care; students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute contract renewals with six providers, identified herein, to deliver comprehensive school-based health services, in a total amount not to exceed $16,250,000.00, for a final term of 12 months, commencing July 1, 2022, and ending June 30, 2023, subject to funding appropriations; and also, to request authorization to use funds from this initiative to leverage federal funding through the Low-Income Pool program (LIP).

Budget Impact: Funding in the amount of $16,250,000.00 is allocated for FY 2021-2022, and is projected to be available in FY 2022-2023. There is no budget impact for LIP.

Description of Services: The overarching goal of school-based health services is to improve access to quality health care by delivering essential services in schools and to make referrals to community providers for follow up services, as needed. Services promote a healthy school environment that identifies, prevents, and remedies student health problems.

The school health program is implemented in collaboration with Miami-Dade County Public Schools (M-DCPS) and the Florida Department of Health in Miami Dade County. It is provided in 145 school health suites across 141 M-DCPS schools with a collective student population of nearly 112,000. School health teams include 17 social workers, 40 mental health professionals, 6 advanced registered nurse practitioners (ARNP), 70 registered nurses (RN), 115 licensed practical nurses (LPN), and 16 health aides/medical assistants. High school sites are staffed with RNs with required bachelor’s degrees. Most middle schools are staffed by a pool of nurses, including one RN assigned to two schools and an LPN. Some middle schools with more significant needs are staffed with a full-time RN. Each elementary school is assigned one full-time LPN supported by a rotating RN who provides ongoing consultation, review of clinical notes, observations of LPN encounters, and shadowing.

Essential nursing care, disease prevention and health promotion activities provided include:

- basic nursing services;
- medication administration and assistance with self-administration;
- chronic disease management, including one-on-one education for children with chronic conditions such as asthma, diabetes, severe allergies, seizures and sickle cell;
- state-mandated screenings for vision and Body Mass Index (BMI);
- oral health risk assessment, health education and disease prevention counseling based on individual health needs, as well as fluoride varnish application if requested; and
- referral and connection of families with needed community services and resources, including other programs funded by The Children’s Trust.
Behavioral health services are delivered within a multi-tier model of services that includes schoolwide and small group interventions, as well as more intensive, individualized interventions when indicated. To ensure successful implementation, school administrators and staff are involved in planning and conducting interventions.

Key mental health and social work services include:
- screenings for developmental, social, emotional and behavioral well-being for early identification of students with developmental, mental health or behavioral concerns;
- timely and responsive assessment and intervention services for students who may be put at-risk by social determinants of health, as well as students with existing developmental and behavioral concerns;
- individual, group and family counseling to address specific problems interfering with student functioning and well-being;
- risk reduction for vulnerable students by promoting awareness, responding to crises, and assisting schools in reinstating a state of functional safety and security; and
- schoolwide preventive education and supports that promote a healthy school climate.

The Low-Income Pool program (LIP) consists of a broad allotment of state and federal funding primarily through intergovernmental transfers from local governments, matched by federal funds through the Agency for Healthcare Administration (ACHA). The LIP’s objective is to ensure continued government support for the provision of health care services for uninsured and underinsured populations. Based on state appropriations of LIP, a percentage of the contracted amount from the four Federal Qualified Health Centers (FQHCs) may be used to draw down LIP funding, through agreements between The Children’s Trust and AHCA on behalf of these FQHCs. These contracts will be used as leverage to draw down the LIP funding to Miami-Dade County’s most vulnerable populations. This funding will be used exclusively for the provision of health services for children in Miami-Dade County. The funded FQHCs, a federal designation for community-based health care providers funded to provide primary care services in underserved areas, are Borinquen Health Care Centers, Citrus Health Network, Community Health of South Florida and Jessie Trice Community Health Center. Last year this arrangement drew down more than 3.5 million dollars. In addition, school health providers are required to bring at least a ten percent match to The Children’s Trust funding.

The following table shows the agencies recommended for renewal, as well as the number of schools and students to be served.

<table>
<thead>
<tr>
<th>Agency</th>
<th>Amount not to Exceed</th>
<th># of Schools</th>
<th>School Enrollment</th>
<th>2020-2021 # of Visits(^1)</th>
<th>2020-2021 Unduplicated Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>Borinquen Health Care Centers</td>
<td>$3,481,000.00</td>
<td>31</td>
<td>26,990</td>
<td>30,916</td>
<td>9,338</td>
</tr>
<tr>
<td>Citrus Health Network</td>
<td>$2,227,200.00</td>
<td>19</td>
<td>9,423</td>
<td>10,531</td>
<td>3,445</td>
</tr>
<tr>
<td>Community Health of South Florida</td>
<td>$3,649,000.00</td>
<td>29</td>
<td>27,949</td>
<td>26,974</td>
<td>9,844</td>
</tr>
<tr>
<td>Jessie Trice Community Health Center</td>
<td>$4,399,000.00</td>
<td>40</td>
<td>26,041</td>
<td>27,947</td>
<td>8,416</td>
</tr>
<tr>
<td>University of Miami(^2)</td>
<td>$1,027,000.00</td>
<td>9</td>
<td>8,378</td>
<td>5,153</td>
<td>2,184</td>
</tr>
<tr>
<td>Variety Children’s Hospital d/b/a Nicklaus Children’s Hospital</td>
<td>$1,466,800.00</td>
<td>13</td>
<td>9,210</td>
<td>12,530</td>
<td>3,342</td>
</tr>
<tr>
<td><strong>TOTAL:</strong></td>
<td><strong>16,250,000.00</strong></td>
<td><strong>141</strong></td>
<td><strong>107,991</strong></td>
<td><strong>114,051</strong></td>
<td><strong>36,569</strong></td>
</tr>
</tbody>
</table>

\(^1\) Includes all visit types, such as non-routine medication, routine medication, social worker, consultation.

\(^2\) This provider offers holistic primary care services in addition to the standard school health services provided by other agencies.
After closing due to the pandemic, public schools began an in-person choice model in October 2020; approximately half of enrolled students remained completely virtual throughout the school year. To prevent the spread of COVID-19, most schools implemented protocols to reduce the number of students walking in the halls, which impacted the number of health suite clinic visits. School protocols prioritized the identification and isolation of students with potential COVID-19 symptoms. Parents returned fewer health screening consent forms than in prior years, resulting in 80 percent fewer student health screenings (58,283 fewer) than in the prior year. Visits declined in 2020-2021 by 54 percent (132,619 fewer) overall compared with the 2019-2020 school year, primarily due to the significantly reduced health screenings and nursing visits. Notably, mental health visits in 2020-2021 increased by 36 percent (4,599 more) from the 2019-2020 school year, indicating the great need in this area.

During the fiscal year 2020-2021:
- 77 percent of school health visits resulted in students returning to class,
- More than 11,000 school health referrals were made for community follow-up services, mostly related to nursing and mental health needs,
- About 1 in 4 of more than 4,700 screened for BMI needed weight follow-up services, and
- Nearly 1 in 5 of more than 1,500 students screened for oral health needed follow-up services.

For the current 2021-2022 school year, from the start of school through the end of January, programs have delivered the following services:
- Nearly 57,000 students served through more than 145,500 school health visits,
- Approximately 13,000 visits regarding mental health and social work services,
- About 23,500 BMI screenings, and
- More than 23,000 vision screenings.

Background: A child’s physical and emotional health, and wellness significantly impact learning, behavior, and overall quality of life. Most risk factors for chronic adult diseases, mental health conditions and social challenges arise in childhood. Our strategies consider the powerful influence of social determinants and thus Trust investments aim to increase access to services for children who lack health resources and are underinsured or uninsured.

On March 12, 2018, The Children’s Trust board approved funding recommendations from the request for proposals, RFP #2018-01, for comprehensive school health services for a five-year funding cycle. Following a comprehensive review process, the agencies listed above demonstrated their capacity, expertise, and qualifications to continue to provide these services. Their overall performance has met expectations, and therefore all agencies are recommended for renewal at the same funding level as the prior year.

Geographic Area: Countywide.
The foregoing recommendation was offered by _____________ who moved its approval. The motion was seconded by _____________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 14th day of March 2022.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ____________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency ______________________
The Children’s Trust Board Meeting

Date: March 14, 2022

Resolution: 2022-B

Strategic Plan Priority Investment Areas: Health and Wellness: Other Health Services.

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health care.

Recommended Action: Authorization to enter into a purchase agreement with University of Miami Department of Pediatrics to support the Pediatric Mobile Clinic in providing comprehensive health services throughout Miami-Dade County, in a total amount not to exceed $100,000.00, for a term of 12 months, commencing July 1, 2022, and ending on June 30, 2023.

Budget Impact: Funding in the amount of $100,000.00 is allocated for FY 2021-2022, and is projected to be available in FY 2022-2023.

Description of Services: The University of Miami (UM) Pediatric Mobile Clinic (PMC) aims to reduce health care disparities by providing comprehensive medical care to underserved children. Furthermore, it promotes a healthy lifestyle through education in the communities served until families can secure permanent, long-term healthcare coverage.

Services provided on the PMC include:
- primary medical care for children in underserved areas and without health insurance or access to medical providers, including linking those in need with medical specialists,
- mental health services for children and families identified to have specific needs,
- tele-medicine,
- prevention, early identification, education and intervention for medical issues and support to reduce preventable diseases,
- assisting parents and caregivers with social service, care management and educational attainment issues to strengthen families and increase self-sufficiency,
- provision of the primary pediatric vaccination series,
- COVID-19 testing,
- Connection with dental and vision services through a referral network of community-based programs, as well as on-site dental services through partnerships with mobile dental clinic programs,
- multidisciplinary staff provide knowledge, skills, tools and supports to promote self-efficacy so that families can better help themselves on a path to health,
- partnership with developmental specialists at the Mailman Center for Child Development, including Parent Child Interactive Therapy, and
- training and mentoring future health care providers to meet the challenges of serving children who are put at-risk based upon their social determinants of health, with a goal to increase the numbers of professionals who will choose careers focused on care for underserved children and families.

We supported the UM Pediatric Mobile Clinic with continued funding to conduct COVID-19 testing and services throughout the pandemic. This allowed them to test almost 16,000
children for COVID-19 and deliver more than 800 tele-health visits and more than 2,200 in-person visits.

In November 2020, UM deployed the SHOTZ-2-GO program in partnership with the Florida Department of Health, Miami-Dade County Public Schools Comprehensive Health Services, Florida SHOTS, the Florida Chapter of the American Academy of Pediatrics (FCAAP), The Center for Haitian Studies, Achieve Miami, and The Farmworkers of Association of Florida. The program follows the CDC-recommended vaccine schedule to offer children vaccines free of charge with parental consent. During the period of April 2021 to January 2022 the PMC/SHOTZ-2-GO achieved the following:

- 2,623 medical visits with 2,249 unique patients,
- More than 305 encounters by the mental health counselor to identify and manage depression, attention-deficit hyperactivity disorder, self-esteem problems, behavioral problems, and family violence,
- Social services for nearly 1,800 children, including care management, subspecialty referrals, social service agency referrals, food bank referrals, and toy, food and clothing donations,
- 38 immunization drives that resulted in:
  - 9,314 vaccines administered,
  - 5,112 children immunized, and
  - 2,636 people immunized with a COVID-19 vaccine (first dose, second dose and boosters),
- Partnered with Miami-Dade County Public Schools to support 104 schools with low immunization compliance located in 35 ZIP codes,
- Partnered with the Florida Department of Health to identify areas with low immunization,
- 322 telehealth/tele-mental health encounters,
- 3,606 children were tested for COVID-19,
- Participated in 25 community events providing immunizations, testing, COVID vaccination and health education (i.e., Children’s Trust Family Expos, Miami Consortium of Latin American Consulates’ events, The Mexican American Council Health and Financial Fairs, The Farmworker Association of Florida health and back-to-school and food fairs, Homestead Farmworker Association health fairs, city governments’ back-to-school events and health fairs, Break the Cycle Program, Juneteenth Celebration at Belafonte Tacolcy Center, vaccine initiative at the Asociación Campesina de Florida City, Lotus House health fair, Celebracion Dia del Niño), and
- 2,125 hours of training for students, residents, interns and fellows.

**Background:** During May 2020, through the emergency funding authority provided by procurement policy 2009, The Children’s Trust provided $200,000.00 to the University of Miami Pediatric Mobile Unit during the onset of COVID-19 for testing services when access to COVID testing for youth was scarce in our community. The COVID-19 pandemic, which remains ongoing, has further exacerbated and exposed increasing challenges to children’s health care access and disparities among underserved communities. Therefore, it is recommended that the UM PMC services, as described herein, be continued for an additional year at the reduced level of $100,000.00 of this resolution.

Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-3), to fund youth primary health services, COVID-19 testing, vaccinations and school-required immunizations to support students returning to school safely. These health-related prevention services provided by the
University of Miami Department of Pediatrics, are exempt from The Children’s Trust competitive solicitation process.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by _____________ who moved its approval.
The motion was seconded by _____________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 14th day of March 2022.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _______________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency ________________________________
The Children’s Trust Board Meeting

March 14, 2022

Resolution 2022-C


Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health care services; children are ready for kindergarten; and students are succeeding academically.

Recommended Action: Authorization to negotiate and execute a contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program, for a term of 12 months, commencing July 1, 2022, and ending June 30, 2023, in a total amount not to exceed $400,000.00.

Budget Impact: Funding in the amount of $400,000.00 for this resolution is allocated for FY 2021-2022, and projected to be available in FY 2022-2023.

Description of Services: The comprehensive vision program, implemented by Miami Lighthouse for the Blind and Visually Impaired, Inc. (MLB), provides free eye examinations and prescription eyeglasses for preschool and school-age children who are financially disadvantaged. The primary goals are early detection of vision impairments, facilitation of access to vision care, and promoting optimal visual functioning to ensure students succeed academically and socially.

Services are delivered using the instant vision program (IVP) and the in-office voucher program. Through the IVP, four mobile clinics visit various schools daily to serve students referred by Miami-Dade County Public Schools, Trust-funded school-based health staff and parents. The IVP in-office voucher program provides services through vouchers dispensed by MLB and accepted by local participating optometrists.

This contract is paid on a unit cost basis of $92.00 per exam, which leverage the resources needed to provide free eyeglasses when indicated. This unit cost is a reduction from the actual cost of $181.00 per exam, since MLB leverages $750,000.00 from other sources, including The Miami Foundation, Florida Department of Health, and the Dr. John T. MacDonald Foundation. Based on the contracted unit cost and total allocation, services are available for 4,335 children, but typically more are served using the leveraged funding.

<table>
<thead>
<tr>
<th>2020-2021 Vision Services</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Eye examinations completed</td>
<td>4,093</td>
</tr>
<tr>
<td>Eyeglasses provided</td>
<td>2,453</td>
</tr>
</tbody>
</table>

As in the 2019-2020 contract cycle the numbers of exams for 2020-2021 declined significantly from prior years because of the hybrid COVID-19 school model. However, we expect this need will rebound in the coming year as more students return to in-person schooling.

Background: Vision impacts a child’s physical, cognitive and social development, and good vision predicts academic achievement for school-age children. Early identification of vision problems is critical to a child’s health and school outcomes. School-based health programming Resolution 2022-C– Health and Wellness: Comprehensive School-based Health, Vision Services March 14, 2022
includes regular vision screenings to identify potential deficits, and are conducted in alignment with the Florida Department of Health requirements for vision screenings for students in grades K, 1, 3 and 6. The Children’s Trust has funded MLB to provide vision follow-up services since 2006.

Per The Children’s Trust’s procurement policy section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-3), health services involving examination, diagnosis, and treatment are exempt from a formal competitive procurement process and therefore do not require a formal solicitation.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by ______________ who moved its approval. The motion was seconded by ______________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 14th day of March 2022.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ____________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency __________________________
The Children’s Trust Board Meeting

Date: March 14, 2022

Resolution: 2022-D

Strategic Plan Priority Investment Area: Health and Wellness: Community-based oral health services.

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health services; children are ready for kindergarten; and students are succeeding academically.

Recommended Action: Authorization to negotiate and execute contract renewals with three providers, identified herein, to deliver oral health preventive services, in a total amount not to exceed $548,014.00 for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023.

Budget Impact: Funding in the amount of $548,014.00 for this resolution is projected to be available in FY 2022-23.

Description of Services: The Children’s Trust expanded its health and wellness investments in 2019 to include community-based oral health preventive services, building upon the existing oral health screenings conducted by school nurses. The agencies listed below provide oral health education and prevention services for uninsured and underinsured preschool and elementary-aged children attending Children’s Trust-affiliated early child care centers, after-school and summer programs, as well as Women, Infant and Children (WIC) offices. Services are provided on-site at program locations where children attend. Parental consent and engagement are obtained in collaboration with the agencies operating the direct service programs for children. Required service components are listed below, with all children receiving the first two components and the remaining three offered, if needed.

- oral health education and counseling,
- screening for oral diseases,
- fluoride varnish application,
- dental sealants, and
- referrals for connection to a dental home for comprehensive continuity of care and any needed restorative services.

The table below shows the numbers served last year. These services took place in 87 Trust-affiliated child care centers, 10 WIC offices, and 41 Trust-funded after-school programs. From October 1, 2020, through September 30, 2021, 343 children received 1,220 sealants.

<table>
<thead>
<tr>
<th>Agency</th>
<th>Recommended Amount not to Exceed</th>
<th>2020-2021 Contracted # Children</th>
<th>2020-2021 Actual # Children</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community Health of South Florida</td>
<td>$190,000.00</td>
<td>1,167</td>
<td>647</td>
</tr>
<tr>
<td>Florida Department of Health in Miami-Dade</td>
<td>$190,787.00</td>
<td>1,800</td>
<td>902</td>
</tr>
<tr>
<td>Jessie Trice Community Health System, Inc.</td>
<td>$167,227.00</td>
<td>667</td>
<td>541</td>
</tr>
<tr>
<td>Total:</td>
<td>$548,014.00</td>
<td>3,634</td>
<td>2,090</td>
</tr>
</tbody>
</table>
Background: Tooth decay is one of the most common chronic diseases of childhood. If left untreated, it can lead to severe infection and complex treatments with negative implications for routine behaviors like eating, speaking, and school performance. According to the Centers for Disease Control's 2019 Oral Health Surveillance report, the prevalence of tooth decay was 17 percent among 6 to 11-year-olds and 57 percent among 12 to 19-year-olds. One study found children with poor oral health status were nearly three times more likely to miss school due to dental pain, and absences caused by pain were associated with more unsatisfactory school performance. Children growing up in households with limited economic resources, underserved, and uninsured minority populations suffer the most from dental disease and often lack access to proper treatment.

On January 22, 2019, The Children’s Trust board approved the funding recommendations for the request for proposals, RFP #2018-15, for oral health education and preventive services for a five-year funding cycle. Following a comprehensive review process, the agencies listed above demonstrated their capacity, expertise, and qualifications to continue to provide the services. Last year, the numbers served was negatively impacted by closures and restrictions to services caused by the COVID-19 pandemic. However, historic performance in earlier years of the funding cycle have met expectations. Additionally, there is a continued demand for this service. Therefore, all three agencies are recommended for renewal. The recommended amounts listed above are lower than last year because this renewal is for a standard 12-month term, while last year was a 14-month term to align contracts with The Children’s Trust fiscal year.

Geographic Area: Countywide with a focus on high-need neighborhoods and settings to reach the intended populations.

The foregoing recommendation was offered by ________________ who moved its approval.

The motion was seconded by ________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 14th day of March 2022.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ________________________________
SECRETARY

Approved by County Attorney for form and legal sufficiency ______________________
The Children’s Trust Board Meeting

Date: March 14, 2022

Resolution: 2022-E

Strategic Plan Priority Investment Area: Health & Wellness: Injury Prevention Education

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health care services; and children are supported by nurturing and involved parents.

Recommended Action: Authorization to negotiate and execute a contract with the Public Health Trust of Miami-Dade County, d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, to implement Miami’s Injury Free Coalition for Kids, in a total amount not to exceed $408,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023.

Budget Impact: Funding in the amount of $408,000.00 for this resolution is allocated for FY 2022-2023.

Description of Services: The Children’s Trust funds the Public Health Trust of Miami-Dade County d/b/a Jackson Health System (PHT) for countywide injury prevention and education services, provided by the PHT and the University of Miami Miller School of Medicine (UM). These services aim to reduce unintentional child and youth injuries through multi-lingual, interactive services. The Injury Free Coalition consists of the PHT, UM, and The Children’s Trust. Over the last year, the Coalition provided trainings for Trust-funded providers, parents, caregivers and youth. The PHT continued virtual trainings during fiscal year 2020-2021 while beginning to offer in-person training at agencies with adequate space and with staff who already worked in person together regularly. From October 1, 2020, through September 30, 2021, the PHT provided 54 virtual trainings and two in-person trainings that resulted in training a total of 372 staff members.

In 2021, the Injury Free Coalition launched a marketing and social media campaign, ASKing Saves Lives, to strengthen its online presence and raise overall community awareness, urging parents and caregivers to ASK questions about gun safety before their children visit the homes of friends or family members. An ASK Day event was held on June 21, 2021, which brought this prevention activity into the public eye with much support from the community. While the pandemic may have affected the full social impact of ASK, the PHT will continue this campaign as part of the injury prevention services to increase awareness.

The new, improved Injury Free 40-foot mobile unit was completed last year, but its launch was delayed due to the pandemic. The mobile unit will travel throughout Miami-Dade County for events and scheduled visits with provider agencies funded by The Children’s Trust. New social distancing and sanitation protocols will be implemented, including limiting the number of guests allowed onto the bus at a time, sanitizing after each room is used, and nightly disinfection. The bus is equipped with an interior that provides hands-on education through simulated learning in home and passenger safety topics. Common safety hazards are...
displayed in the mobile unit and visitors are provided with opportunities to identify, correct, and take action to eliminate risks. Visitors learn through verbal, visual and physically interactive exercises and media. The mobile unit is staffed with injury prevention experts fluent in English, Spanish and Haitian Creole, the three Miami’s most common languages. When groups are too large to fit in the mobile unit, and online training is not feasible, space will be identified for on-site training.

Contracted services include:
1. Direct injury prevention education with caregivers, providers and youth, including:
   a. home safety with parents, caregivers and providers;
   b. child passenger safety through car seat/booster inspections, training of parents in the use and provision of car seats/boosters;
   c. teen driving safety for parents and teens; and
   d. targeted home safety assessments with home visitors.
2. Capacity building to enable Miami-Dade County residents and stakeholders to increase injury prevention knowledge and advocate for change, including:
   a. training certified Child Passenger Safety Technicians;
   b. ASK campaign to change the culture to encourage parents and teens to ask if a gun is accessible in the home or other location where children will play and visit; and
   c. safety education for child care professionals.
3. Awareness efforts through communications, including:
   a. participation in The Children’s Trust’s media and educational outlets, such as print, digital, television and radio appearances; and
   b. development of an Injury Free Coalition social media presence to educate, highlight new and emerging risks, and focus on local South Florida issues.

The PHT has engaged new leadership (four doctors under the Program Director’s leadership with specializations in pediatric medicine, pediatric injury and pediatric surgery) in the implementation of Miami’s Injury Free Coalition for Kids, but the pandemic has delayed implementation of their vision moving forward. The PHT expects to:
• amplify its reach and effectiveness by giving the public the same messages, but from multiple sources at the same time to improve Communication and Education and Training.
• increase funding/grants monies by implementing more Data Surveillance and Research efforts.
• expand its footprint by getting more involved with Health Care Systems and Policy Making.

**Background:** The Injury Free Coalition for Kids is among the country’s most effective injury prevention models. It is a national program developed with funding from the Robert Wood Johnson Foundation and comprises hospital-based, community-oriented programs whose efforts are anchored in research, education, and advocacy. Currently, more than 30 cities house institutions that participate in the Coalition nationally. The Children’s Trust has funded the local coalition since 2006.

Unintentional injuries are a leading cause of emergency room visits, hospitalizations and death among children in the United States. In 2020 in Miami-Dade County, there were 32,622 Resolution 2022-E – Health & Wellness-Injury Prevention Education (Public Health Trust of Miami-Dade County d/b/a Jackson Health System)
March 14, 2022
emergency room visits by children and youth, ages 0-19 years, due to unintentional injuries. In that same year, there were 653 hospitalizations and 47 deaths of children due to unintentional injuries.

Injuries can lead to physical, cognitive, and emotional trauma, school absences, performance impairment, and family and financial stress. While they vary by age, the primary causes of severe and fatal child injuries are motor vehicle crashes, pedestrian, and cycling injury, drowning, poisoning or overdose, and strangulation or suffocation. Common injuries, sometimes severe, include falls, burns, sports/concussion injuries, and injuries to mental health (e.g., bullying). Families often need help to reduce the risk of choking, burns, dehydration, tip-over injuries, and lacerations. Education must be ongoing to address the growing community and its evolving needs.

The table below includes the 2020-21 trainings for Trust-funded provider’s staff members.

<table>
<thead>
<tr>
<th>Training Activity</th>
<th>Number of Sessions</th>
<th>Number of Participants</th>
</tr>
</thead>
<tbody>
<tr>
<td>CPR (in-person)</td>
<td>2</td>
<td>9</td>
</tr>
<tr>
<td>Home Safety Training and Education</td>
<td>23</td>
<td>188</td>
</tr>
<tr>
<td>Home Safety Training and Education (Spanish)</td>
<td>3</td>
<td>31</td>
</tr>
<tr>
<td>Passenger Safety</td>
<td>11</td>
<td>57</td>
</tr>
<tr>
<td>Poison Safety</td>
<td>8</td>
<td>45</td>
</tr>
<tr>
<td>Suicide Prevention Training</td>
<td>7</td>
<td>42</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td><strong>54</strong></td>
<td><strong>372</strong></td>
</tr>
</tbody>
</table>

Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-3), these health-related prevention services provided by the Public Health Trust of Miami-Dade County d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, are exempt from The Children's Trust competitive solicitation process.

**Geographic Area:** Countywide.
The foregoing recommendation was offered by ________________ who moved its approval. The motion was seconded by ________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 14th day of March 2022.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency ______________________
The Children’s Trust Board Meeting

Date: March 14, 2022

Resolution: 2022-F

Strategic Plan Priority Investment Area: Health and Wellness: Other Health Programs, Benefits Enrollment.

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health services.

Recommended Action: Authorization to negotiate and execute contract renewals with five providers, identified herein, to deliver public benefits enrollment, in a total amount not to exceed $730,750.00, for a final term of 12 months, commencing October 1, 2022, and ending September 30, 2023.

Budget Impact: Funding in the amount of $730,750.00 for this resolution is projected to be available in FY 2022-23.

Description of Services: Based upon the critical impact of social determinants on child health and well-being, The Children’s Trust invests in supporting families with public benefits enrollment. With the significant economic impact of the COVID-19 pandemic on our already under-resourced community, these benefits are needed more than ever.

This initiative aims to maximize economic benefits for children and their families who qualify for means-tested benefits, ultimately contributing to the broader local economy and child well-being. One goal is for eligible families participating in other Trust-funded services to be offered benefits enrollment supports. Additionally, benefits enrollment providers support families in settings they naturally frequent, such as schools, child care centers, healthcare facilities, and faith institutions. Although no single strategy can increase enrollment in public benefit programs, strong community partnerships, combined broad and targeted outreach strategies, and one-on-one enrollment assistance are strongly associated with increased enrollment rates.

Priority benefits programs supported through this initiative include family-relevant federal means-tested programs, as well as other entitlement and assistance programs, such as:

- Special Supplemental Nutrition Program for Women, Infants, and Children (WIC),
- Supplemental Nutrition Assistance Program (SNAP),
- National School Lunch Program,
- Emergency Food Assistance,
- Medicaid and KidCare (Florida’s Children’s Health Insurance Program),
- Earned Income Tax Credit (EITC) / Child Tax Credit,
- Housing assistance programs, including homeless assistance benefits,
- Child Care and Development Fund,
- Head Start, Early Head Start,
- Other low/no cost after-school and summer programs (including Trust programs),
- Discount phone, wireless and broadband services,
- Adult education and employment assistance programs,
- Financial literacy education and supports, and
- Unemployment.

Throughout the COVID-19 pandemic, benefits enrollment providers have been integral to connecting families with public supports. Many providers shifted to serving participants virtually, while others were challenged with agency closures and staff retention issues during the ongoing pandemic. Each contract focuses on serving a particular county region, and collectively they ensure countywide coverage.

In 2020-21, 2,618 families were supported with enrollment in at least one benefit program. Many families are assisted with multiple benefits for several family members. In total, 6,986 benefits were approved that supported more than 3,523 children and youth. Nearly $1.2 million in tax credit, home energy assistance, SSI/Disability, SNAP and unemployment benefits were obtained for more than 1,450 children and parents. Agency-level performance is noted in the following table.

<table>
<thead>
<tr>
<th>Agency</th>
<th>2022-2023 Amount Not to Exceed</th>
<th>2020-2021 # Applications Approved</th>
<th>2020-2021 % of Applications Approved (out of contracted)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Citrus Health Network, Inc.</td>
<td>$100,000.00</td>
<td>184</td>
<td>27%</td>
</tr>
<tr>
<td>Community Health of South Florida</td>
<td>$161,250.00</td>
<td>631</td>
<td>84%</td>
</tr>
<tr>
<td>Family Central, Inc.</td>
<td>$141,750.00</td>
<td>467</td>
<td>83%</td>
</tr>
<tr>
<td>Jessie Trice Community Health System, Inc.</td>
<td>$166,500.00</td>
<td>553</td>
<td>92%</td>
</tr>
<tr>
<td>Sant La, Haitian Neighborhood Center, Inc.</td>
<td>$161,250.00</td>
<td>670</td>
<td>89%</td>
</tr>
</tbody>
</table>

**Background:** In addition to reducing children’s poverty and hunger, public nutrition benefits like WIC, SNAP, and school lunch during childhood are associated with health, school success, graduation, and adult economic success. Many eligible families do not access benefits due to enrollment barriers such as lack of awareness, low family literacy levels, language barriers, differing immigration statuses among family members, excessive paperwork, and other procedural hurdles.

To assist families in accessing benefits, The Children’s Trust board of directors approved the funding recommendation from the competitive request for proposals, RFP #2018-12, on November 18, 2018, awarding six benefits enrollment contracts for a total amount of $730,750.00. Currently, five providers deliver services, as approved in renewal resolution 2021-39, as one agency decided not to renew their contract for FY 2020-2021, and the rescinded award was reallocated within the initiative. The recommended amounts listed above are lower than last year because this renewal is for a standard 12-month term, while last year was a 14-month term to align contracts with The Children’s Trust fiscal year.

The review process for contract renewal included qualitative and quantitative data reviews, site visits, and activity observations. All benefits enrollment programs were approved to operate on modified service plans and the approved modified expectation for Citrus was 50 percent of contracted amounts.

Resolution 2022-F– Health and Wellness: Other Health Programs Benefits Enrollment March 14, 2022
Citrus Health Network has satisfactorily addressed the service facilities closure issues, methods of participant recruitment, and staffing shortages that resulted in lower-than-expected application approvals last year. A growth plan is in place with monthly provider meetings to review data and adjust as needed to the modified recruitment strategies and service delivery locations.

Overall, the funded programs performance has met expectations, and therefore the agencies listed above are recommended for renewal.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by ________________ who moved its approval. The motion was seconded by ________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 14\(^{th}\) day of March, 2022.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY __________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency ____________________