THE CHILDREN’S TRUST
BOARD OF DIRECTORS MEETING
(IN PERSON QUORUM WITH SOME VIRTUAL ATTENDANTS)

MEETING MINUTES

The MDC Children's Trust Meeting, Board of Directors Meeting was held on March 13, 2023, commencing at 4:00 p.m., at 3250 Southwest 3rd Avenue, United Way, Ryder Room, Miami, Florida 33129. The meeting was called to order by Pamela Hollingsworth, Vice-Chair.

AUDIO TRANSCRIPTION

BOARD MEMBER APPEARANCES:
KENNETH HOFFMAN, Chair
PAMELA HOLLINGSWORTH, Vice-Chair
MARK TROWBRIDGE, Treasurer
KAREN WELLER, Secretary
DR. EDDWARD ABRAHAM
LAURA ADAMS
MATTHEW ARSENAULT
DR. DANIEL BAGNER
LOURDES DIAZ
MARY DONWORTH
BOARD MEMBER APPEARANCES, Cont.

REV. RICHARD DUNN II
GILDA FERRADAZ
HON. NORMAN GERSTEIN
LOURDES GIMENEZ
NICOLE GOMEZ
VALROSE GRAHAM
MINDY GRIMES-FESTGE
DR. MALOU HARRISON
NELSON HINCAPIE
MARISSA LEICHTER
ANNIE NEASMAN
CLARA LORA OSPINA, Psy. D
HON. ORLANDO PRESCOTT
LEIGH KONRINSKI

STAFF MEMBER APPEARANCES:

AMANDA GORSKI
BEVONE RITCHIE
BLAKE BROWN
CAROL BROGAN
DANIELLE BARRERAS
ERIN POTIER
GARNET ESTERS
GRETEL SUAREZ
IMRAN ALI
JACQUES BENTOLILA
JAMES HAJ
JANNIFER MORENO
JUANA LEON
JELIETTE FABIEN
KATHLEEN DEXTER
LISANNE GAGE
LISETE YERO
LORI HANSON
NATALIA ZEA
RACHEL SPECTOR
SEBASTIAN BEL MARMOL
SUSAN MARIAN
TATIANA CANELAS
WENDY DUNCOMBE
WILLIAM KIRTLAN
XIMENA NUNEZ
YESENIA REYES
YULIET ALFONSO
GUEST APPEARANCES:

CLAUDIA SARABIA, WOW MKTG
MARLENE CRUZ, Sunflowers Academy
HARVEY RODRIGUEZ, ACentral
PEG McDANIEL, WOW MKTG
ANDREW BRITTON, Key Biscayne Community Foundation – Fab Lab Miami
DaVENYA ARMSTRONG, Armstrong Creative Consulting, Inc.
CIBELE STEMPNIAK, Kids Learning Center of South Dade III
ANGELA HERNANDEZ, Kids Learning Center of South Dade III
J MARTINEZ, Family and Children Faith Coalition, Inc. d/b/a/ Hope for Miami
JOSE DAN, WOW MKTG
FARIDES GARCIA, Parent to Parent of Miami
NATANLIA COLETTI, Miami-Dade Family Learning Partnership
VIRGINIA JACKO, Miami Lighthouse
JEAN WARRING, First Step Champions, Inc.
PEAL JAMES–ISLER, Jessie Trice Community Health System
ANNETTE CACICEDO, Kids Learning Center
GUEST APPEARANCES, Cont.

ABNER REYES, La Viña del Señor, Inc.
KATIE HART, FIU
ALTHEA BIRCH, Advocate Program Inc.
EDNA LORENA PDO, Jessie Trice Community Health System
LISA StPHILO, Jessie Trice Community Health System
PRECIOUS BAKER, Jessie Trice Community Health System
JOANNE PIERRE, Jessie Trice Community Health System
MARIA FERRARIS, University of Miami
DANIELLE DIXSON, Miami Lighthouse for the Blinds
VIVIANE ADWE, CHI
PROCEEDINGS

(Thereupon, the following proceedings commenced at 3:30 p.m.)

MS. HOLLINGSWORTH: Good evening, everyone. We're going to get started. And recording is in progress. It's good to see everyone today.

I want to begin by not only welcoming you, but also reminding you to ensure that you keep your microphones on when you're speaking. You will note, those of you that were here for -- for the Programs Committee meeting a couple of weeks ago, you will notice that there's been some changes. So, I think my microphone is on. And I'd also like to remind all of you that when recusing to please state your name and agency and the reason for recusal.

Do we have any public comments?

UNIDENTIFIED FEMALE 1: Yes, we do, Madame Chair, we have one public comment, and that's Ken Hoffman.

MS. HOLLINGSWORTH: Hello, Ken.

MR. HOFFMAN: -- the meeting today. I just wanted to say two things to -- directly to our Board of Directors. First of all, I wanted to thank everyone who showed up at last month's
Board retreat. I think we learned a lot of valuable things about ourselves, the Trust, our priorities. Staff is going to start presenting some of the results, and I think we've had something from Jim last week. So, I really appreciate everybody's participation in that.

And secondly, last week was the first of our field trips. We went to the Fab Lab in the Tacolcy Belafonte Center, and it was really a great opportunity to see some of our dollars in action, the Key Biscayne Community Foundation is a great partner of the Trust and sponsors that lab, but I do encourage all of us you to do as many of these as you can. It's great to see what we've done in the community. So thank you, Pam, and -- and I'll be here, but won't be able to speak further.

MS. HOLLINGSWORTH: Thank you, Ken. And thank you for bringing us those public comments. And as we move in to -- one more announcement, I would like to say a quick word about attendance at meetings. We love seeing you here, we especially love seeing you here in person. So, we do want to remind you of the importance of attending the Board meetings and committee
meetings on a regular basis.

And we are preparing to punt to Lori
(phonetic). Ken has already thanked all of you
that were able to attend the field trip at the
Fab Lab. I saw the pictures. It was definitely
a not-to-be-missed opportunity. There is
another event com -- another site visit coming
up in April, and I hope that you'll all be able
to attend.

MR. HOFFMAN: --

MS. HOLLINGSWORTH: Absolutely.

Absolutely. So, Lori, we're going to do you a
little bit later. And so let's start off with
the approval of the minutes from our last
meeting, and I'm going to cut to Ms. Weller.

MS. WELLER: Sure. Good afternoon,
everyone. The Board of Directors met on Monday,
January 23rd of 2023. The meeting minutes can
be found on Pages 5 to 7. I'm sure everyone had
an opportunity to review them. May I have a
motion for approval?

MR. TROWBRIDGE: Senator Trowbridge.

MR. HOFFMAN: Seconding --

MS. WELLER: Thank you. All those in
favor?
(A chorus of ayes.)

MS. WELLER: Opposed?

(No audible response.)

MS. WELLER: The motion carries. Back to you, Madame Chair.

MS. HOLLINGSWORTH: Thank you, Karen. And now to Mark Trowbridge, our Finance Committee chair, for the report and resolutions.

MR. TROWBRIDGE: Thank you, Madam Vice-chair. Good afternoon, everybody. Before we address our resolutions that we're going to take up today for consideration, I would like to let you all know that we are once again honored to have received a certificate of Achievement for Excellence in Financial Reporting. And so at our last -- yes.

At our last Finance Committee meeting, we had an opportunity to celebrate, of course, Jim, Bill, and the entire team, but I wanted to give each of them an opportunity to say a word and show you the hardware that we have received. It's more like paper-ware at the moment, but soon to be hardware. Congratulations, I think this is our tenth year in a row of receiving this very important recognition. So, Mr.
President, Mr. CFO.

MR. HAJ: Mark, thank you. Before I turn it over to Bill, I just want to thank Bill and his team. I would like to thank this board and the Finance Committee. To -- to receive this honor is huge. To receive it ten consecutive years just says a lot about the culture that we created, the systems that we put into -- into place and that we are stewards of taxpayer dollars, and we take that seriously.

So, Bill, congratulations to you. Wendy, Lisanne, your entire team, and actually, all the executives. It really is an organizational-wide effort to make this possible, and the leadership of the Finance Committee truly appreciate it.

Bill?

MR. KIRTLAND: See if I've got a hot mike already. Yes. Okay. I don't have much more to add. I also mentioned this at the committee, but anytime that we have any conversations with our provider organizations about financial stewardship or in diligence. We always mention the fact that it starts with the top-level governance, and we're heavily influenced by that all the way down through management, executives,
and all the way to our staff, so the Board and
the committee members alike have really
established here at The Children's Trust the
culture of that financial excellence that we
have been awarded with.

So I wanted to just really throw it back
right to the Board members and thank you for
your support and all of the -- sometimes
minutiae decision-making that we have to make,
but we have felt the Trust heavily supported by
this board and the kinds of practices and
decisions we've had to make for more than ten
years really, but we just strive to have the
award for ten years.

But as long as I've been associated -- or
with the Trust, and I've known that there was
great financial practices at the Trust long
before I even arrived at the Trust. So, it's --
it's been just the carrying forward of a
longstanding type of culture here at the Trust,
so I wanted to thank you all for that.

MR. TROWBRIDGE: Terrific. And I see that
in short order, we'll be able to continue to
share that tradition and legacy, but to
everyone's -- I think appreciation to do that
ten years in a row is really something
incredible for a very outward-facing public
agency, so congratulations to you and your team.
I know that all of us are very proud of the work
that you all continue to do working with us.

We do have two resolutions today that I'm
going to draw your attention to. First is
Resolution 2023-30. This is an authorization to
negotiate and execute contract renewals for
advertising, creative, media buying, and
community outreach services in a combined total
amount not to exceed $2,115,000 for a term of 12
months commencing October 1, 2023, and ending on
September 30th, 2024. There are no remaining
renewals.

You can look in your package on Pages 8 and
9 and see the various agencies that are
referenced there. And INCS and Trow Central,
WOW Factor Marketing Group, and Armstrong
Creative. And you can also see a little bit of
detail there about what different types of
services they provide.

So, is there a motion to approve this
resolution?

MS. HOLLINGSWORTH: I move the filing
first.

MR. TROWBRIDGE: Thank you, Pamela. Is there a second? Thank you, Annie.

Are there any recusals?

Seeing none, we'll move into discussion.

I'll just, again, point out on those pages, you can see a little bit more detail in terms of the various scope of services that each of the agency provides. In addition, this is the last year of a multi-year relationship with these folks. And at some point in the near future, we'll come before you with an RFP or RFQ to do this again.

So, any other discussion?

UNIDENTIFIED MALE 1: Huh-uh.

MR. TROWBRIDGE: All right. Moving to a vote then. All in favor signify by saying aye.

(A chorus of ayes.)

MR. TROWBRIDGE: And the opposed, nay.

(No audible response.)

MR. TROWBRIDGE: The motion carries and Resolution 2023-30 is approved.

-- 2022-47, and 2022-56 and to execute contract amendments with 89 programs across various initiatives identified herein to provide a one-time increase in funding. And the total amount not to exceed $3,090,956 to assist in retention of staff, cover the increased costs of program operations, and extend the contract period of the year-round youth development contracts to no later than August 14, 2023. To then be in alignment with the new youth development funding cycle, which is slated to begin on August 15, 2023.

This is an authorization to amend the current fiscal year, 2022-23, budget to increase the total allocations of youth development, parenting and family, and neighborhood partnerships to accommodate the increases in funding.

Is there a motion to appear to this resolution?

MR. DUNN: So moved, Richard Dunn.

MR. TROWBRIDGE: Thank you, Richard. Is there a second?

UNIDENTIFIED MALE 2: --

MR. TROWBRIDGE: Thank you, Dean
Let's move into recusals. Are there any recusals?

MS. HARRISON: Recusal, Malou Harrison.

MR. TROWBRIDGE: Thank you. The reason why? Thank you.

MS. NEASMAN: Recusal --

MR. TROWBRIDGE: And say why. I'm sorry --

the reason why. I'll come right back to you in a minute.

MS. HARRISON: I recused on Reso 2022-56 previously.

MR. TROWBRIDGE: Okay.

MS. HARRISON: Because Miami-Dade College is a partner.

MR. TROWBRIDGE: Perfect. Thank you very much. Annie?

MS. NEASMAN: A recusal of Annie Neasman.

I'm employed by one of the organizations, Jessie Trice Community Health System.

MR. TROWBRIDGE: Thank you.

MR. BAGNER: A recusal, Bagner, employed by FIU.

MR. TROWBRIDGE: Thank you.

MR. HINCAPIE: Hincapie, employed by Miami-Dade College.
MR. TROWBRIDGE: Thank you.

MR. GERSTEIN: Recusal, Norm Gerstein, Miami Children's Museum.

MR. TROWBRIDGE: Thank you. There are 89 organizations listed here, so just make sure you take a good, fine look at that. Any other recusals?

UNIDENTIFIED MALE 3: Ma -- Marissa?

MR. TROWBRIDGE: Marissa.

Marissa.

UNIDENTIFIED FEMALE 1: --

MR. TROWBRIDGE: I can check with them.

UNIDENTIFIED FEMALE 2: I don't think --

MR. TROWBRIDGE: Let's say she'll recuse.

UNIDENTIFIED FEMALE 3: Shall we say recuse?

MR. TROWBRIDGE: Yeah.

MS. LEICHTER: I don't think I'm on there.

MR. TROWBRIDGE: You need to recuse.

UNIDENTIFIED FEMALE 2: No.

MR. TROWBRIDGE: I think we're being told yes.

MS. LEICHTER: Uh-huh, yes.

MR. TROWBRIDGE: --

UNIDENTIFIED FEMALE 5: If that was
recorded before the meeting, she doesn't have
to. I think they're not on here.

MR. TROWBRIDGE: Okay.

UNIDENTIFIED MALE 4: Madame Attorney?

UNIDENTIFIED MALE 5: No.

UNIDENTIFIED MALE 4: Okay.

MS. LEICHTER: I am not -- I am not on
there. I'm not -- we were, like, a
subcontractor the last time this came up, but
we're no longer part of that UNITE Miami
anymore.

MR. TROWBRIDGE: Okay.

MS. LEICHTER: So, I'm not.

MR. TROWBRIDGE: Okay. Any others? All
right.

Seeing none, we're moving to discussion now
regarding Resolution 2023-31. And again, I draw
your attention to Pages 10 through -- I think
it's through 17 for you see each of those 89
organizations, the initiative, the additional
amount, contract amount, and the not-to-exceed
amount.

Any further discussion? All right. Seeing
none, moving to a vote.

All in favor say aye.
(A chorus of ayes.)

MR. TROWBRIDGE: All oppose, nay.

(No audible response.)

MR. TROWBRIDGE: Motion carries, and we have approved Resolution 2023-31. Back to you, Madam Vice Chair.

MS. HOLLINGSWORTH: Thank you, Mark. Board members, on the 2nd of March, the Program Services and Childhood Health Committee met to discuss and vote on the resolutions that we bring before you today. So, let's move into those resolutions.

Resolution 2023-32, authorization to negotiate and execute contracts with six providers identified herein to deliver comprehensive school-based health services in a total amount not to exceed $16,250,000 for a term of 12 months, commencing July 1, 2023, and ending June 30, 2024. Subject to funding appropriations, and also to request authorization to use funds from this initiative to leverage the federal funding through the Low-Income Pool or LIP.

May I have a motion, please?

MS. DONWORTH: So moved, Donworth.
MS. HOLLINGSWORTH: And the second?

MS. WELLER: Second, Weller.

MS. HOLLINGSWORTH: Are there any --

MR. ABRAHAM: Second, Abraham.

MS. HOLLINGSWORTH: Thank you. Are there any recusals?

MS. NEASMAN: Yes. Recusal, Annie Neasman, and I'm employed with Jessie Trice Community Health System --

MS. HOLLINGSWORTH: Thank you, Ms. Neasman. On with recusals. Hearing no further recusals, moving briefly into discussion.

The County-Wide School Health Program is implemented in collaboration with Miami-Dade County Public Schools and the Department of Health. And for the current year there, you can find the numbers in your packet. But the CV programs have delivered the following services: nearly 52,000 students served through more than 110 school health visits and about 26,300 BMI screenings and nearly 24,000 vision screenings.

On Page 6, you will find the agencies recommended for renewal. And as a reminder, the Low-Income Pool comprises a broad allotment of
state and federal funding primarily through
intergovernmental transfers from local
governments matched with federal funds through
the agency for healthcare administration PPACA.

Discussion, comments from the Board?

Hearing none, all those in favor?

(A chorus of ayes.)

MS. HOLLINGSWORTH: Are there any opposed?

(No audible response.)

MS. HOLLINGSWORTH: The resolution carries.

Resolution 2023-33, authorization to enter into
a purchase agreement with University of Miami
Department of Pediatrics to support the
Pediatric Mobile Clinic in providing
comprehensive health services throughout Miami-
Dade County in a total amount not to exceed
$100,000 for a term of 12 months commencing July
1, 2023, and ending on
June 30, 2024.

May I have a motion, please?

MS. GIMENEZ: I move, Gimenez.

MS. HOLLINGSWORTH: Thank you. And the
second?

MS. WELLER: Second, Weller.

MS. HOLLINGSWORTH: Thank you. Are there
any recusals? Hearing no recusals.

And as we move into discussion, I -- I think the -- the Mobile Clinic spoke for itself. Many of us had an opportunity to go inside prior to today's meeting. I'll pause here for comments, questions, observations from the Board. Hearing none, all those in favor?

(A chorus of ayes.)

MS. HOLLINGSWORTH: Are there any opposed?

(No audible response.)

MS. HOLLINGSWORTH: The resolution carries.

Resolution 2023-34, authorization to negotiate and execute a contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program for a term of 12 months, commencing July 1, 2023, and ending June 30, 2024, in a total amount not to exceed $500,000.

May I have a motion, please?

MR. DUNN: So moved, Richard Dunn.

MS. HOLLINGSWORTH: And a second?

MR. BAGNER: Second, Bagner.

MS. HOLLINGSWORTH: Are there any recusals?

Hearing none, moving into the discussion.

And again, the vision then was part of what
we saw -- saw prior to today's meeting. And
I'll remind you that this is a county-wide
program implemented by Miami Lighthouse for the
Blind and Visually Impaired. Eye plan -- eye
examinations completed for the first five months
of the current contract year, 3,009 and
eyeglasses provided, 1,606.

Feedback, questions from the Board?

Hearing none, all those in favor?

(A chorus of ayes.)

MS. HOLLINGSWORTH: Are there any opposed?

(No audible response.)

MS. HOLLINGSWORTH: The resolution carries.

Authorize -- Resolution 2023-35, authorization
to negotiate and execute contracts with three
providers identified herein to deliver oral
health preventive services in a total amount not
to exceed $548,014 for a term of 12 months
commencing
October 1, 2023, and ending September 30, 2024.

May I have a motion, please?

MS. DONWORTH: So moved, Donworth.

MS. HOLLINGSWORTH: And the second?

MR. GERSTEIN: Second, Norm Gerstein.

MS. HOLLINGSWORTH: Thank you. Are there
any recusals?

    MS. WELLER: Recusal, Karen Weller. I work
for the Florida Department of Health.

    MS. NEASMAN: Recusal, Annie Neasman,
employed by Jessie Trice Community Health
System.

    MS. HOLLINGSWORTH: Thank you very much.
And again, moving in -- further recusals?

    Okay, moving into discussion. Tooth decay
is one of childhood's most chronic -- discommon
[sic], chronic diseases, hence the trust's
community-based oral health preventive services,
which goes upon the oral health screenings
conducted by school nurses. Country-wide, there
is a focus on high-need neighborhoods and
settings to reach the intended population.

    Feedback, questions, observations from the
Board? Hearing none, all those in favor?

    (A chorus of ayes.)

    MS. HOLLINGSWORTH: Are there any opposed?

    (No audible response.)

    MS. HOLLINGSWORTH: The resolution carries.

    Resolution 2023-36, authorization to negotiate
and execute a contract with the Public Health
Trust of Miami-Dade County, doing business as
Jackson Health System in partnership with the University of Miami Miller School of Medicine to implement Miami's Injury Free Coalition for Kids in a total amount not to exceed $445,000 for a term of 12 months, commencing October 1, 2023, and ending September 30, 2024.

May I have a motion, please?

MR. BAGNER: So moved, Bagner.

MS. HOLLINGSWORTH: And a second?

MS. GIMENEZ: Second, Gimenez.

MS. HOLLINGSWORTH: Are there any recusals?

MS. OSPINA: Recusal, Lora Ospina. I'm employed by Jackson Health System.

MS. HOLLINGSWORTH: Thank you. Other recusals?

Moving into discussion. Unintentional injuries are a leading cause of emergency room visits and hospitalizations and death among children in the United States. In 2020, in Miami-Dade County, 32,622 emergency room visits by children and youth, ages is 0-19 years, were due to unintentional injuries. In that same year, there were 653 hospitalizations and 47 deaths of children to unintentional injuries.
And this is one of the country's most effective injury-preventative models. And again, many of you would've had an opportunity to tour the van prior to today's meeting.

The floor is open for feedback, conversation from the Board. Hearing none, all of those in favor?

(A chorus of ayes.)

MS. HOLLINGSWORTH: Are there any opposed?

(No audible response.)

MS. HOLLINGSWORTH: The resolution carries.

Resolution 2023-37, authorization to amend Resolution 2022-61, and the current funder collaboration agreement with Key Biscayne Community Foundation with a contract term of October 1, 2022, to September 2023, to increase the contract amount by $75,000 for the launch of an additional Fab Lab Miami site for a new total contract amount not to exceed $200,000. And additionally, authorization to renew, negotiate, and execute a contract with Key Biscayne Community Foundation in an amount not to exceed $125,000 for the contract term October 1, 2023, to September 30, 2024.

May I have a motion, please.
UNIDENTIFIED FEMALE 1: --

MS. HOLLINGSWORTH: Thank you, and a second?

UNIDENTIFIED FEMALE 2: Second --

MS. HOLLINGSWORTH: Are there any recusals?

I think this resolution speaks for itself, and our board shared -- talked about the site visit to Fab Lab Number 1 that took place just last week.

The floor is open, directors, for a conversation, feedback about the Fab Lab, and about this resolution. Hearing none. All those in favor?

CHORUS: Aye.

(A chorus of ayes.)

MS. HOLLINGSWORTH: Are there any opposed?

(No audible response.)

MS. HOLLINGSWORTH: The resolution carries.

We're moving now to the Board retreat summary, and we'll have a word from Lori. I want to thank all of you who attended -- actually we've covered that part.

So, we're here to follow up on the Board retreat. You'll recall that that happened just a few weeks ago, and we are getting a summary
about the breakout discussions and priorities.

As you will recall, these discussions were
continuations of prior retreats and board
meetings and other things from this latest round
remained consistent and well -- overall, our
retreat goals were accomplished: to, number one,
ensure understanding of trust -- the trust
solicitation -- solicitation processes and
upcoming funding recommendations. Two, to
review continuing board priorities for
investment. Three, learn from community needs
assessment updates. And four, to have
meaningful conversations about community needs
and priorities for investment.

Many of you will recall that we started
with this process several years ago, in
anticipation of the multiple five-year funding
cycles that are now upon us. And where we are
now is the result of multiple years of retreats
and follow-up discussions through the Board's
annual budget planning process. The summary
staff shared last Friday for your consideration
included the merge notes from the three breakout
groups, as well as highlighted -- highlighting
the big-picture themes. And in general, current
funding priorities continue to be -- to be endorsed, with some recommendations for enhancements or new issues to emphasize. The report also includes the projected funding associated with these continued priorities and with their expected solicitation timelines.

And Lori, I understand that you have some more for us.

MS. HANSON: Sure. Thank you, Pam. So, over the past board retreats, as talked at that meeting, staff brought issues to the table with the framework and direction of the -- of the Board's priorities. Over the years we've -- we've aimed enhancements at early childhood and youth development, parenting, and family strengthening.

As Pam mentioned, these have typically been -- the topics have typically been driven by our timeline, which I think you have a printed copy of what was e-mailed out, and if you just look on the back of it, just flip it over, you'll see the timeline. We just gave that back to you again for reference, it is the same information that was at the retreat. But -- but you'll recall that a few years back, we were talking a
lot about the family and neighborhood support partnership model and the -- the needs of families that are having significant challenges.

And then we -- you know, like, last year we talked about youth development and parenting in depth, and then this year we were able to kind of bring a lot of that together. Those have sort of been timed along with -- with where we are in the planning processes for the different initiatives. So, you can see we've come through the biggest chunk of our investments, or we will have by the time this year is over. We still have another couple solicitations that are going to be released in the next couple of months.

You can see, under 2023, the last two that are due to come out for benefits enrollment and small community-based organization capacity building. And then next year, we have -- it looks like a lot, but they're -- they're kind of smaller scale things, but many related to our early literacy investments and parenting and innovation.

So, our goal is to really support the trajectories that have been set, you know, by the Board over these years, supporting and
expanding some of the key initiatives. Much of the input that we received is actually timely and really relevant to the upcoming planning around -- one of the things you don't see on here is health. We just passed a whole bunch of health resolutions, right? And school health, in -- in particular, is one of our major investments in that area. And you heard some discussion, I think at the committee meeting we talked a little bit, and then also at the retreat about the school health is our next initiative and we want to have some strategic planning around.

It's a little unique because we're not pressed by a five-year funding cycle because our procurement policy does allow us to have a -- an exemption for direct healthcare services. So, we have a little breathing room. We can plan that -- that strategic -- the strategic sessions with a lot of thought. So, sometime in the coming months, we're going to be calling together the health committee of the Board again to help guide that process. So, a lot of the input that you had and the discussions that you had will be part of what comes to that table.
You also gave us relevant inputting comments related to parent club and book club, both of which are going into planning modes currently, as well as our other early literacy investments. Some of the -- we have also several projects that are responsive to issues that were raised that are going to be coming forward over the next few months through different board resolutions. For example, one of the big picture themes that you'll see was around housing needs, right, in our community. Improvements to our website.

So, you're going to see some of these things coming along to you for decisions. And we also mentioned at the Board retreat that we were going to update our strategic framework, the -- the document that I showed you that had the old logo and needed to be sort of refreshed. So, we'll be bringing that to you in the next month or so.

Just to tell you a -- a little bit about what -- Pam kind of highlighted what's in this packet. Basically, you have -- if you're a person who likes to know, like, what did the other groups talk about, because you only know
what's talked about in your group. You have --
if you flip past the first page, each topic that
you have -- if you recall, you had, like, five
pages that you were supposed to talk through --
topics, and so I kept the discussions topics in
the gray boxes, so that you would just remember
that's what the group covered
-- had in front of them. And then we summarized
across the three groups the discussion that you
had about what stands out, what's working,
what's not working so well, concerns, questions.
And then we kept the question about whether this
represented a continued board priority or
community need.

And then on the -- the second page of each
of the sections, pretty much we kind of tallied
up the additional ideas, activities, or outcomes
that should be considered. So, these were more
action steps. So, the first part were more of
your observations, and then we tried to pull out
the action steps or suggestions. So, you'll see
that we have -- most -- most of the topics took
a two-page spread to summarize. I think the
last topic -- the last page was less detailed
topics to discuss, so that's on Page 10.
What I did on the first page was after summarizing all the notes, there were definitely a few big-picture themes that jumped out from the discussions. So, I just tried to put those so, you know, you don't have to look through all ten pages and try to look for this. But the -- these are the topics that were repeated in multiple discussion groups and -- and across multiple topics.

So, you can see that mental health and stress among families and children were concerns, both in terms of access and quality of services, but also in terms of stigma and just people's willingness, right, to seek help, which we know are both, like, really important issues around the mental health space. Parenting -- parallel, by the way, you know, one of the things we learned in our parenting focus groups is like why do parents not want -- get help about parenting? Because you don't want people to think you need help parenting. You know, like, that makes you look bad.

So, there is sort of certain stigma around parenting as well. So, just sort of how do we make families feel okay about help seeking and
being supported in their communities. School readiness was an important theme. People really thought that's an important thing for us to -- you know, how do we try to turn the curve on that number, right, it's been sort of flat over a long time period of school readiness scores.

Youth development also highlighted across many discussions about, you know, being very important to prevent negative youth activities and outcomes of all types. Addressing, you know, child and youth health needs. As I mentioned, that's going to be coming back to our health planning discussion. Supporting LGBTQIA plus youth and their families came up in a few different discussions. More effective connections and continuous communication around the relevant information and available resources.

So, that's another kind of thing of, like, encouraging people to seek help, but also giving them ideas about what there is out there, right? So, sometimes -- I saw kind of -- of repeated comments. Something to the gist of, you know, it's not a lack of services, it's maybe a lack of awareness of where to go for what services.
Housing, as I already mentioned before,
came up as a major need, as well as some other
basic needs and financial stressors. And then
the need to just coordinate and leverage other
systems, other funding to -- and policy change
as well, right? So, we know it's not just our
pocketbook. We don't have a big enough
pocketbook to solve all of the problems of our
community. But we can work with other systems
and we can pull levers, right, and -- and be
strategic.

So, that's really the -- the overview. And
then the other page, I just want to point out to
you, is the -- is Page 11, the second-to-last
page, which is unchanged from the retreat
handout, but this does parallel a lot of the
areas of need that were discussed and identified
and aligns kind of with where we -- where we see
additional funding that could be available being
directed, potentially, for the next -- at least
for the next year, but -- but it has a three-
year look ahead.

So, I'm happy to take any questions,
comments. Jim, I don't know if you want to add
anything?
MR. HAJ: Madam Chair, thank you. Lori, thank you for putting this together. It's been -- Lori has been working nights and weekends, a quick turnaround time since the retreat was a couple of weeks ago to put this back together in front of you. But as we've done the last two years -- this isn't just one retreat, it was three -- two years, three board retreats, leading up to this. Youth development is our biggest initiative, which will be coming in front of you next month. And then, you see the chart of the smaller ones coming the remainder of the year.

But I really just want to put this back as we've done previously. Get the -- from the Board retreat, compile it, bring it back, and these are really our marching orders as we move forward for the year.

So, if there are any additional comments or clarification or things that we missed, please let us know here, or if you just want to sit us down in a sidebar today or down -- down the road, let us know. Thank you, Madam Chair.

MS. HOLLINGSWORTH: Thank you, Jim. And we will punt back to you for the CEO report.
MR. HAJ: On Pages 36-43 is our monthly media report. Again, the communications team is doing an amazing job getting out there, getting the trust promoted, building, what Lori talked about, the awareness of services and highlight all the events and community projects we're doing. It is that time of year, the financial disclosure forms will be coming up by July 1st that all the Board members need to submit, that you -- I'm not sure if you have received or you will be receiving them in the mail, and we will remind you the next time we have board meetings.

Great site visit last week when we talked to Ken (phonetic). We used to do board field trips where we put everybody on the Greyhound bus and toured Miami and spend a day, and we want to be respectful -- we know how busy your schedules are and respectful of your time, so we've been doing four throughout the year, where we are doing our visits.

Great one last week, or this week -- last week -- last Thursday. The next one is April 12th from 3:00 to 4:00 p.m. We -- we try -- it will not go longer than an hour at Shenandoah Elementary School, so, please, if you can
attend, we'd love to have you there. Champions
for Children, our signature event, April 27.
And Young Talent Big Dreams is Saturday -- the
finals are Saturday,
May 13, at the Miracle Theatre, and we will be
asking you if you want to attend to make sure
you have a seat.

And that is it, Madam Chair, thank
you.

MS. HOLLINGSWORTH: Okay. Thank you, Jim.
And, ladies and gentlemen, we are adjourned,
have a great evening.

UNIDENTIFIED MALE 1: Thank you.
(Thereupon, the proceedings concluded at 4:38
p.m.)
CERTIFICATE OF TRANSCRIPTION

The above and foregoing transcript is a true and correct typed copy of the contents of the file, which was digitally recorded in the proceeding identified at the beginning of the transcript, to the best of my ability, knowledge and belief.

Cecil Clark

CECIL CLARK, Transcriber

March 29, 2023